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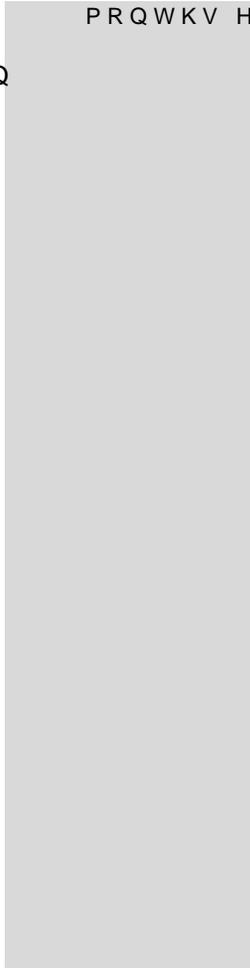
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<p>,Q WKRXVDQGV</p> <p><u>23(5\$7.1* \$&amp;7.9.7,(6</u>                  /HDVH SD\PHQWV UHFHLYHG IURP 86)                  /HDVH SD\PHQWV UHFHLYHG IURP 806\$                  /HDVH SD\PHQWV UHFHLYHG IURP +3&amp;&amp;                  /HDVH SD\PHQWV UHFHLYHG IURP 5HVHDFK )RXQGDWLRQ                  3D\PHQW WR 86) IRU PDQDJHPHQW VHUULFHV                  *HQHUDO DQG DGPLQLVWUDWLYH GLVEXUVHPPHQWV                  7RWDO &amp;DVK IURP 2SHUDWLQJ \$FWLYLWLHV</p> <p><u>&amp;\$3.7\$/ \$1' ),1\$1&amp;.1* \$&amp;7.9.7,(6</u>                  &amp;DSLWDO H[SHQGLWXUHV                  'HEW LVVXDQFH FRVWV                  3URFHGGV IURP LVVXDQFH RI ORQJ WHUP GHEW                  3ULQFLSDO SDLG RQ QRWHV WR UHIXQG GHEW                  3ULQFLSDO SDLG RQ GHEW                  ,QWHUHVW SDLG RQ GHEW                  (TXLW\ FRQWULEXWLRQ IURP 86) IRU 86)63 3URMHFW                  5HLPEXUVHPPHQW WR 86) IRU EXLOGLQJ )) (                  (TXLW\ FRQWULEXWLRQ IURP 86) 5HVHDFK IRU 3URMHFW RU UHVHUYHV                  5HFHLSW RI SOHGJHG UHYHQXHV IURP 8QLYHUVLW\ RI 6RXWK )ORULGD                  5HWXUQ RI H[FHV SOHGJHG UHYHQXHV WR 8QLYHUVLW\ RI 6RXWK )ORULGD                  6HFxULW\ UHFHLYHG IURP OHVVHH IRU VZDS FROODWHUDO                  6HFxULW\ SOHGJHG WR UHWXUQH IURP FRXQWHUSDUW\                  7RWDO &amp;DVK )URP &amp;DSLWDO DQG )LQDQFLQJ \$FWLYLWLHV</p> <p><u>.19(67.1* \$&amp;7.9.7,(6</u>                  3URFHGGV IURP PDWXULW\ UHGHPWLRQ RI ,172 &amp;                  3XUFKDVH RI ,172 &amp;                  'LVWULEXWLRQ WR 86) RI ,172 &amp; 3URFHGGV                  ,QWHUHVW LQFRPH                  7RWDO &amp;DVK )URP ,QYHVWLQJ \$FWLYLWLHV</p> <p>&amp;+\$1*( ,1 &amp;\$6+                  &amp;DVK %HJLQQLQJ RI &lt;HDU                  &amp;DVK (QG RI &lt;HDU</p> <p>7RWDO &amp;DVK ,QYHVWPHQWV</p> <p>'D\ &amp;DVK RQ +DQG</p>	<p>ORV (QGLQJ 0DU</p>	<p>-XQH</p>	<p>9DULDQFH</p>	<p>-XQH</p>	<p>),1\$1&amp;,\$/ 3/\$1                  )&lt;</p>
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DFWLYLWLHV RI 8QLYHUVLW\ RI 6RXWK )ORULGD IDFXOW\ VWDII DQG

7KH 5HVHDFK )RXQGDWLRQ RZQV DQW RQD D XGH WHHO 86) 5HVHDFK  
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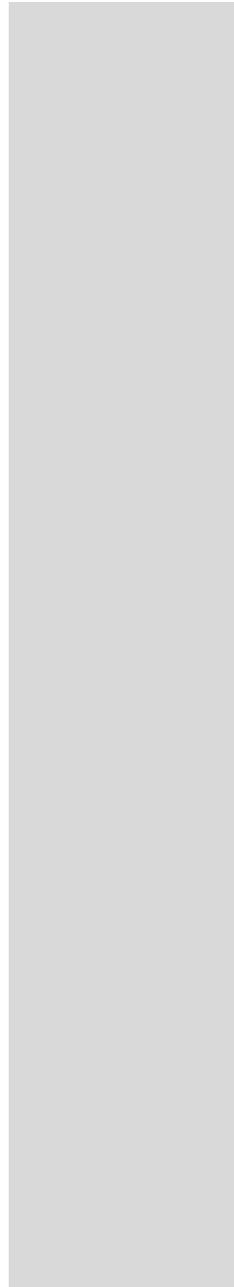
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,Q DGGLWLRQ WR ORZHU PDUNHW WKH XQDQURQDWH RQYHVWPHQW \$RU  
LQWHOOFWXDO SURSHUW\ WUDQVDEWLIRQV WKH ULHQRULGHQ WDLUGYH  
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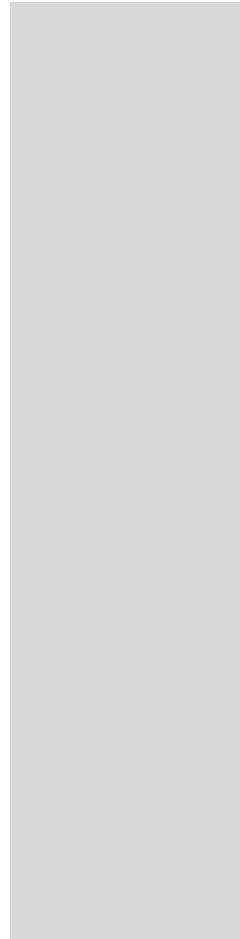


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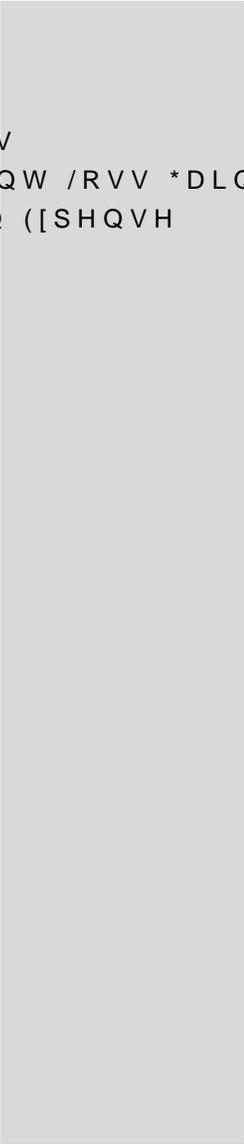
\$GMXVWPHQWV IRU 1RQ &DVK \$FWLYLWLHV

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RI SUH &29,' H[WHUQDO FOLHQW YROXPHV DW &\$0/6 ZKLFK LV DFKLHYDEOH LQ WKH IRXU

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5HEDWHV FRPPLVVLRQV  
7RWDO 2SHUDWLQJ 5HYHQXH

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3URJUDP VHUYLFHV  
6XSSRUWLQJ VHUYLFHV  
6DODULHV EHQHILWV  
:DJHV SURJUDP GULY WHPSRUDU\ VWDIILQJ  
5HQW XWLWLWLV HTXLSPHQW OHDVHV  
2WKHU RSHUDWLQJ H[SHQVHV  
5LJKW RI XVH DVVHW DPRUWL]DWLRQ  
'HSUHFLDWLRQ H[SHQVH  
7RWDO 2SHUDWLQJ ([SHQVHV  
2SHUDWLQJ ,QFRPH /RVV

1RQ RSHUDWLQJ 5HYHQXH ([SHQVHV  
7UDQVIHUV IURP 806\$ &RQLQXLQJ (G )DFXOW\  
6WXGHQWV  
86) FDUU\IRUZDUG IXQGLQJ  
,QYHVWPHQW LQFRPH  
%RQG SUHSD\PHQW SUHPLXP  
,QWHUHVW H[SHQVH RQ OHDVH REOLJDWLRQV  
\*DLQ ORVV RQ DVVHW GLVSRVDO  
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&DVK IORZV SURYLGHG E\ XVHG LQ RSHUDWLQJ DFWLYLWLHV  
3URJUDPPDWLF UHFHLSWV

## Management Discussion & Analysis

### For the Month Ended March 31, 2022

For the month ended March 31, 2022, total operating revenue and expenses were \$439,546 and \$144,442 respectively, resulting in net operating income of \$295,105. As represented in the monthly operating income statement, total event related income of \$439,279 was mostly comprised of Alt J, Mike Epps, Jo Koy, and Tyler the Creator. Relative to the original budget, total event income was greater by \$94,459. This was attributable to this month's shows ancillary revenues exceeding budgeted amounts.

Payroll and operating expenses for the month totaled \$144,442, which is greater than the original budget by \$18,333. The negative variance was primarily attributable to greater than expected salaries and wages due to the timing of payroll.

As of March 31, 2022, consolidated cash balance were \$1,293,702, resulting in an overall decrease in cash of \$576,986 from the prior month. This decrease is due to the March show settlements being paid.

### For the Six Months Ended March 31, 2022

For the nine months ended March 31, 2022, total operating revenue and expenses were \$1,357,450 and \$1,116,963, respectively, resulting in net operating profit of \$240,487. As represented in the fiscal year to date income statement, total event income of \$1,355,516 was attributable to USF events \$378,206 (28% of total event income) and Non USF events \$977,310 (72% of total event income). Total event revenue of \$1,471,441 exceeded event related costs of \$1,089,904 by \$381,537 for a gross profit margin (before ancillary revenue) of 26%. Ancillary revenue streams realized during this time frame amounted to \$973,979, or 66% of the total event revenue (gross). This amount was comprised of TM Rebates \$375,110 (39%), Parking \$184,524 (19%), Concessions \$145,988 (15%), RMI \$199,199 (20%), Novelties \$45,192 (5%), and Suite/Loge \$23,956 (2%), effectively the fiscal year to date event gross profit margin was 55%. Relative to the original budget, total operating income is \$207,472 greater than budget.

For the nine months ended March 31, 2022, total payroll and operating expenses were \$1,116,963, resulting in a positive variance to budget of \$106,278. These variances are primarily attributable to a function of the net effect of savings in salaries, building supplies, contracted services, and equipment repair & maintenance.

Operating and event cash balances increased by \$709,971, since the inception of the fiscal year. The increase is attributable to the net effect of increases in Prepaids (\$22,037), Accrued Liabilities (\$667,540), Deferred Revenue (\$718,037), Accounts Receivable \$328,367), combined with decreases in and Accounts Payable (\$106,735). It should be noted that as of March 31, 2022, the payable due to TBEP for the fiscal year is \$2,660,699. The TBEP payable consists of payroll, benefits, management/ shared service fees and staffing costs. Please note that this balance has started to get paid down.

### Forecast for the Fiscal Year Ending June 30, 2022:

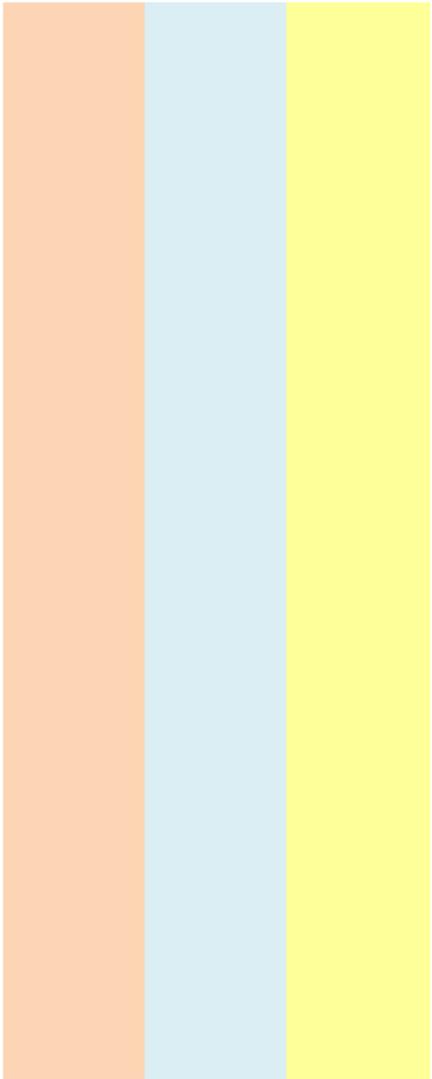
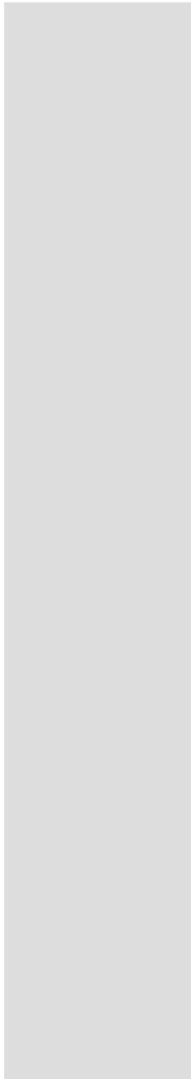
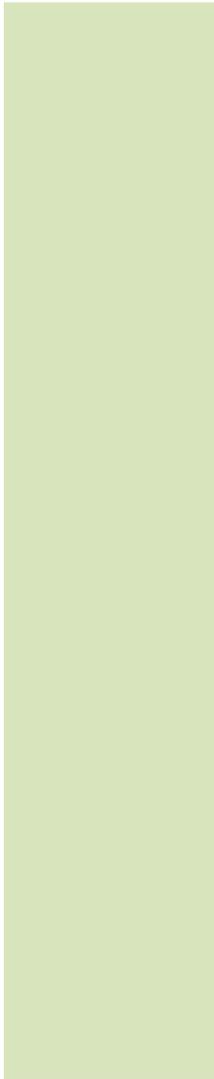
For the fiscal year ending June 30, 2022, operating revenue and expenses are projected to be \$2,006,209 and \$1,489,956 respectively, resulting in net operating income before incentive fees/profit share of \$516,255 or \$413,000 after these projected expenses. Compared to the original budget, operating revenue is projected to increase by \$74,529 while operating expenses are projected to decrease by \$247,014, for an overall projected Increase in net operating income before incentive fees/ profit allocation expenses of \$321,543.

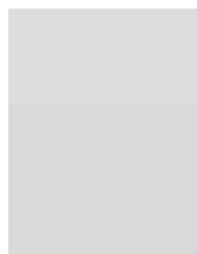
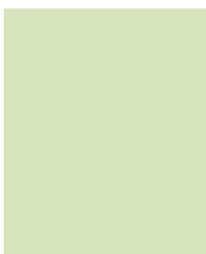
\*\*Prepared by VSG, Yuengling Center Arena Management Group





(In thousands)





# USF Institute of Applied Engineering Inc

## INCOME STATEMENT

,Q WKRXVDQGV

	CURRENT YEAR 3/31/2022	PRIOR FISCAL YEAR 06/30/2021	\$	%
<b><u>REVENUES</u></b>				
&RQWUDFWV 5HYHQXH				
+LOOVERURXJK &RXQW\ *UDQW				
8QLYHUVLW\ 6XSSRUW				
&ROOHJH RI (QJLQHHULQJ 6XSSRUW				
'RQDWLRQ DQG 2WKHU 5HYHQXH				
<b>Total Revenues</b>	<b>\$7,300</b>	<b>\$6,788</b>	<b>\$587</b>	
<b><u>EXPENSES</u></b>				
6DODULHV %HQHILWV				
&ROOHJH RI (QJLQHHULQJ 6DODU\ 6XSSRUW				
*LIW ,Q .LQG ([SHQVHV				
0DWHULDOV 6XSSOLHV 6RIWZDUH (TXLS 7UDYHO				
%DQNLQJ ,QVXUDQFH \$XGLW 7D[ 6HUYLEFH				
)DFLOLWLHV 8WLOLWLHV 7HOHFRPP 6HFXULW\			€P	@OLHV

# USF Institute of Applied Engineering Inc

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## BALANCE SHEET

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	CURRENT YEAR	PRIOR FISCAL YEAR	Variance	
	331/2022	0630/2021	\$	%
<b>ASSETS</b>				
<b><u>Current Assets</u></b>				
&DVK DQG &DVK (TXLYDOHQWV \$FFRXQWV 5HFHLYDEOH *UDQWV 5HFHLYDEOH 3UHSD\PHQWV DQG 2WKHU &XUUHQW \$VVHWV 7RWDO &XL				
<b><u>Noncurrent Assets</u></b>				
&DSLWDO \$VVHWV /DERUDWRU\ (TXLSPHQW DQG )LWXUHV 1HW				
<b>TOTAL ASSETS</b>		<b>2,782</b>		
<b>DEFERRED OUTFLOWS OF RESOURCES</b>				
<b>TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</b>	<b>\$5,107</b>	<b>\$2,782</b>	<b>2,325</b>	<b>81%</b>
<b>LIABILITIES</b>				
<b><u>Current Liabilities</u></b>				
\$FFRXQWV 3D\DEOH \$FFUXHG ([SHQVHV 5HQW /LDELOLW\ 8QH DUQH &RQWUDFW 5HYHQXH 7RWDO &XUUHQW /LDELOLWLHV				
<b>DEFERRED INFLOWS OF RESOURCES</b>				
<b>NET POSITION</b>				
1HW ,QYHVWPHQW LQ &DSLWDO \$VVHWV 8QUHVWULFWHG 7RWDO 1HW 3RVLWLRQ				
<b>TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION</b>	<b>\$5,107</b>	<b>\$2,782</b>	<b>2,325</b>	<b>81%</b>

## STATEMENT OF CASH FLOWS

, Q WKRXVDQGV

	CURRENT YEAR 3/31/2022	PRIOR FISCAL YEAR 6/30/2021	\$	%
<b><u>OPERATING ACTIVITIES</u></b>				
& DVK 5HFHLSW IURP & XVWRPHUV				
& DVK 5HFHLSW IURP + LOOVERURXJK & RXQW\				
6DODULHV %HQHILWV				
3D\PHQW WR 6XSSOLHUV				
3D\PHQW IRU 'LUHFW 3URJUDP & RVWV				
<b>Total Cash From Operating Activities</b>	\$(60)	\$331	\$(937)	
<b>FINANCING ACTIVITIES</b>				