APPENDIX A

THE UNIVERSITY OF SOUTH FLORID(Sy2Yi)6.480 0 16.4808989828780887918689000191181882

The USF System includes three separately accredite the first by the Commission of Association of Colleges and Schools: USF; USF St. Petersburg; and USF Sarasota-Manalocation is home to USF Health, including the College of licine, Nursing, Public Health and

USF offers 235 degree programs at the undergraduate, graduate, specialty and of medicine. More than 2,000 distinguished scholars, researchers and expert teachers, ne degrees in their fields, make up the USF faculty – including the 2012 U.S. Professor of academic year, USF awarded 9,658 bachettergrees, 3,470 master's degrees and \$\overline{\text{P68}}\end{cester}61-year history, USF has awarded a total of 367,930 degrees and has more than 100,00 area.

USF is a member of the American Attic Conference, with 17 men's and women's van NCAA-level. New facilities for practice and competition, along with a completely renovated university's athletic facilities on par withruially every top program in the country.

Governance

Effective January 7, 2003, a statewide Board of Governors was created pursuant to Articl Florida Constitution to operate, regulate, control and be fully responsible for the management of the The Board of Governors defines the mission of each university and ensures the well-planned coor the State University System. The Governor appoints fourteen members to the Board of Governo seven years. The appointed members are subject to confirmation by the Senate. The Commissioner

Budget. Each university has control over its own budget, once State funds have been received.

Appropriations. The Florida Legislature retains control of the appropriations process.

Tuition. The State universities have been granted certain powers with regard to setting tuition and the right to retain their own tuition revenues. Still, tuition-setting power for in-state undergraduate students remains largely in the hands of the Legislature, with lawmakers determining the maximum allowable rates of tuition increase and universities setting the tuition within those limits. The ability for the University to set and collect a number of student service fees provides a meaningful offset to limitations regarding tuition.

Bonding Authority. Bond-issuing authority is granted to the State of Florida and its Division of Bond Finance; the University can also borrow through its certified direct support organizations, pursuant to statutes, pledging appropriate revenues.

Strategic Plan. The University of South Florida Board of Trustees adopts a strategic plan for the University for successive five year periods. The current 2013-2018 Strategic Plan can be found here: http://www.ods.usf.edu/Plans/Strategic/docs/USF-Strategic-Plan-2013-2018.pdf

The following individuals serve on the Board of Trustees of the University of South Florida:

| <u>University Trustees</u> | Year Term Expires |
|---|-------------------|
| Brian D. Lamb, Chair | 2020 |
| Jordan B. Zimmerman, Vice Chair | 2020 |
| Mike Carrere | 2021 |
| James Garey | 2018 |
| Stephanie E. Goforth | 2021 |
| Stanley I. Levy | 2018 |
| Harold W. Mullis, Esq. | 2020 |
| John B. Ramil | 2021 |
| Byron E. Shinn | 2020 |
| Nancy H. Watkins | 2021 |
| Moneer Kheireddine, USF System Student Advisory Council President | 2018 |

The following individuals serve as members of the University of South Florida System Administration:

Judy Genshaft, President

Ralph Wilcox, Provost and Executive Vice President

Charles Lockwood, Senior Vice President for USF Health

John Long, Senior Vice President and Chief Operating Officer

Joel Momberg, Senior Vice President for University Advancement

Paul Sanberg, Senior Vice President for Research, Innovation & Economic Development

Martin Tadlock, Interim Regional Chancellor, USF St. Petersburg

Karen Holbrook, Regional Chancellor, USF Sarasota-Manatee

Buildings and Other Capital Facilities

The University of South Florida's campuses in Tampa, St. Petersburg, and Sarasota-Manatee are comprised of 1,646 acres, 1,562 of which are located at the main campus in Tampa, including the USF Research Park. The University facilities consist of 289 buildings that exceed 11.5 million gross square feet.

Capital Improvement Plan

The table below shows the capital improvement projects planned for the University's Tampa Campus (TPA), St. Petersburg Campus (STP), and Sarasota-Manatee Campus (SM) over five fiscal years commencing with the 2018-2019 fiscal year, as well as the proposed funding sources for each project. A majority of these projects will be funded from Public Education Capital Outlay monies generated from the collection of Gross Receipts Taxes levied on utilities and telecommunications services. Various other funding sources, including private funds and the sale of bonds, provide monies to finance the other capital improvement projects listed.

Capital Improvement Projects

| | Funding Sources | | | | |
|--|------------------------------------|--------------------------|-----------------------|--|--|
| <u>Project</u> | Public Education Capital Outlay | Other Funding Sources | Total Project Cost | | |
| TPA-Utilities / Infrastructure / Capital Renewal / Roofs | \$ 66,897,442 | \$ - | \$ 66,897,442 | | |
| STP-Utilities / Infrastructure / Capital Renewal / Roofs | 17,350,000 | - | 17,350,000 | | |

The University's operating budgets for the years indicated are shown in the table below.

Operating Budget

| | Fiscal Years Ended June 30, | | | | | | |
|-----------------------|-----------------------------|---------------|---------------|---------------|---------------|--|--|
| Budget Entity | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | | |
| Education & General | \$565,357,782 | \$602,245,409 | \$625,578,034 | \$665,546,624 | \$704,046,925 | | |
| Contracts & Grants | 383,665,532 | 336,004,629 | 333,053,364 | 368,023,590 | 413,168,790 | | |
| Auxiliary Enterprises | 190,695,580 | 198,303,911 | 195,318,698 | 208,257,901 | 215,240,147 | | |

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Appropriated Budget Entities. Educational & General is comprised of General Revenue, Student Fees and Other Fees (Tuition), the Educational Enhancement Trust Fund (Lottery) and the Federal Grants Trust Fund (Stimulus). General



The following table lists the registration, tuition and local fees charged to each graduate student per credit hour for the past five academic years.

Registration, Tuition and Local Fees for <u>Graduate</u> Students Per Credit Hour (Tampa Campus)

| | Academic Years | | | | | |
|--------------------------------|----------------|----------------|----------------|-----------------|----------------|--|
| | <u>2013-14</u> | <u>2014-15</u> | <u>2015-16</u> | <u>2016-1</u> 7 | <u>2017-18</u> | |
| Tuition | | | | | | |
| Resident Students: | | | | | | |
| Matriculation Fee | \$347.91 | \$347.91 | \$347.91 | \$347.91 | \$347.91 | |
| Student Financial Aid Fee | 17.39 | 17.39 | 17.39 | 17.39 | 17.39 | |
| Technology Fee | <u>17.39</u> | <u>17.39</u> | <u>17.39</u> | <u>17.39</u> | <u>17.39</u> | |
| Total | \$382.69 | \$382.69 | \$382.69 | \$382.69 | \$382.69 | |
| Non-Resident Students: | | | | | | |
| Matriculation Fee | \$347.91 | \$347.91 | \$347.91 | \$347.91 | \$347.91 | |
| Out of State Tuition Fee | 424.52 | 424.52 | 424.52 | 424.52 | 424.52 | |
| Out of State Financial Aid Fee | 38.61 | 38.61 | 38.61 | 38.61 | 38.61 | |
| Technology Fee | <u>17.39</u> | <u>17.39</u> | <u>17.39</u> | <u>17.39</u> | <u>17.39</u> | |
| Total | \$828.43 | \$828.43 | \$828.43 | \$828.43 | \$828.43 | |
| Other Fees¹ | | | | | | |
| Capital Improvement Fee | \$6.76 | \$6.76 | \$6.76 | \$6.76 | \$6.76 | |
| Activity & Service Fee | 12.08 | 12.08 | 12.08 | 12.08 | 12.08 | |
| Health Fee | 9.94 | 9.94 | 9.94 | 9.94 | 9.94 | |
| Athletic Fee | 14.46 | 14.46 | 14.46 | 14.46 | 14.46 | |

History of Financial Aid Awards

| | Academic Years | | | | | |
|---------------------------------|----------------|----------------|----------------|----------------|----------------|--|
| | | | | | | |
| Source of Award | <u>2012-13</u> | <u>2013-14</u> | <u>2014-15</u> | <u>2015-16</u> | <u>2016-17</u> | |
| Federal | \$321,572,262 | \$322,587,355 | \$317,333,615 | \$310,938,470 | \$307,241,005 | |
| State * | 41,357,391 | 40,303,813 | 36,067,792 | 33,063,341 | 30,617,601 | |
| Institutional | 41,878,435 | 45,499,046 | 48,458,232 | 50,755,579 | 50,145,390 | |
| Private | 21,784,898 | 22,825,692 | 22,030,834 | 22,653,698 | 22,709,621 | |
| Uncharacterized | 0 | 0 | 0 | 0 | 5,581,269 | |
| Total | \$426,592,986 | \$431,215,906 | \$423,890,473 | \$417,411,088 | \$416,294,886 | |
| Type of Award | | | | | | |
| Grants | \$101,262,941 | \$103,650,065 | \$103,370,167 | \$102,047,896 | \$106,283,614 | |
| Loans | 261,902,251 | 263,289,112 | 258,279,182 | 253,594,566 | 245,739,802 | |
| Scholarships | 61,131,284 | 62,037,759 | 59,940,986 | 59,280,960 | 56,240,898 | |
| Student Employment | 2,296,510 | 2,238,970 | 2,300,138 | 2,487,666 | 2,449,303 | |
| 3 rd Party Contracts | 0 | 0 | | | | |

| Noncurrent Liabilities: | | | | | |
|--|----------------|-------------|-------------|-------------|-------------|
| Capital Improvement Debt Payable | 28,167 | 25,169 | 22,109 | 19,887 | 17,473 |
| Installment Purchases Payable | 75 | 0 | 83 | 56 | 174 |
| Capital Leases Payable | 0 | 109 | 68 | 16 | 17 |
| Estimated Insurance Claims Payable | 13,850 | 16,814 | 17,469 | 20,059 | 25,085 |
| Compensated Absences Payable | 57,663 | 63,598 | 68,000 | 71,705 | 75,779 |
| Other Noncurrent Liabilities | 4,503 | 4,371 | 4,294 | 3,217 | 3,086 |
| Other Postemployment Benefits Payable | 57,446 | 75,183 | 92,231 | 118,976 | 145,284 |
| Net Pension Liability | 0 | 0 | 106,378 | 168,055 | 274,846 |
| Total Noncurrent Liabilities | 161,704 | 185,244 | 310,631 | 401,971 | 541,744 |
| Deferred Inflows of Resources: | | | | | |
| Deferred Inflows of Pension Resources | 0 | 0 | 75,841 | 25,914 | 2,060 |
| Deferred Service Concession Arrangement | | | | | |
| Receipts | 0 | 0 | 0 | 0 | 3,612 |
| Total Deferred Inflows of Resources | 0 | 0 | 75,841 | 25,914 | 5,672 |
| Total Liabilities & Deferred Outflows of | | | | | |
| Resources | <u>287,728</u> | 339,666 | 587,162 | 637,729 | 759,444 |
| NET POSITION | | | | | |
| Net Investment in Capital Assets | 769,948 | 740,607 | 712,410 | 723,763 | 743,215 |
| Restricted for Expendable: | | | | | |
| Debt Service | 3,002 | 653 | 1,754 | 1,738 | 1,752 |
| Loans | 6,144 | 6,180 | 6,682 | 5,781 | 5,801 |
| Capital Projects | 12,060 | 21,186 | 74,322 | 79,813 | 100,735 |
| Other | 68,378 | 101,891 | 103,017 | 113,946 | 131,630 |
| Unrestricted | 259,792 | 304,373 | 189,560 | 203,977 | 213,073 |
| TOTAL NET POSITION | \$1, 119,324 | \$1,174,890 | \$1,087,746 | \$1,129,018 | \$1,196,206 |

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Historical Statement of Revenues, Expreses, and Changes in Net Assets Data (In Thousands)

| | Fiscal Years Ended June 30, | | | | |
|--|-----------------------------|-------------|-------------|-------------|-----------------|
| OPERATING REVENUES | 2013 | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> |
| Student Tuition and Fees | \$347,751 | \$369,299 | \$382,075 | \$401,838 | \$403,982 |
| Less: Tuition Scholarship Allowances | (99,564) | (102,585) | (107,340) | (110,795) | (110,784) |
| Net Student Tuition and Fees | 248,187 | 266,714 | 274,735 | 291,043 | 293,198 |
| Federal Grants and Contracts | 179,856 | 181,028 | 183,370 | 193,876 | 201,794 |
| State and Local Grants and Contracts | 18,916 | 22,436 | 22,432 | 25,127 | 26,825 |
| Nongovernmental Grants and Contracts | 119,726 | 125,297 | 136,359 | 161,963 | 167,072 |
| Sales and Services of Educational Depts ¹ | 9 | 60 | 97 | 0 | 0 |
| Sales and Services of Auxiliary Enterprises | 112,986 | 110,849 | 128,140 | 133,239 | 147,665 |
| Interest on Loans and Notes Receivable | 244 | 213 | 224 | 177 | 204 |
| Other Operating Revenue | 8,668 | 9,706 | 8,446 | 10,280 | 11,411 |
| Total Operating Revenues | 688,592 | 716,303 | 753,803 | 815,705 | <u>848,</u> 169 |
| OPERATING EXPENSES | | | | | |
| Compensation and Employee Benefits | 698,128 | 746,049 | 772,152 | 825,087 | 882,382 |
| Services and Supplies | 233,135 | 216,966 | 266,750 | 291,174 | 298,359 |
| Utilities and Communications | 26,085 | 26,134 | 25,011 | 24,217 | 24,412 |
| Scholarships, Fellowships, and Waivers | 83,965 | 83,627 | 77,295 | 74,844 | 70,601 |
| Depreciation | 52,280 | 50,689 | 49,457 | 49,547 | 49,082 |
| Self-Insurance Claims | 505 | 2,419 | 2,947 | 3,877 | 7,867 |
| Total Operating Expenses | 1,094,098 | 1,125,884 | 1,193,611 | 1,268,746 | 1,332,703 |
| Operating Income (Loss) | (405,506) | (409,581) | (439,808) | (453,041) | (484,534) |

NONOPERATING REVENUES (EXPENSES)

State Noncapital Appropriations

250,9.9(1)538.EXPE216,925.3(X)538.EE591.3(21)5.4(6,)6.9(7)5.43591.3(25.3(X)891.3

Students

Student Enrollment. Student enrollment at the University of South Florida has grown steadily over the past several years with a total enrollment of more than 50,000 students for the fall semester of 2017. The quality of students at the University of South Florida is evident by the achievements of its graduate students and alumni. The following table shows admission and registration data for the University.

Admission and Registration Headcounts and Percentages by Type of Studerfor Fall Semesters (All Campuses)

The table below shows the historical full-time equivalent ("FTE") enrollment of the University by level. FTE is calculated using the IPEDS (Integrated Postsecondary Education Data System) methodology. The full-time equivalent of the University's part-time enrollment is estimated by multiplying the part-time headcount by the IPEDS factor for 4-Year Public institutions. The results are then added to the full-time enrollment headcounts to obtain an FTE for all students enrolled in the fall. According to IPEDS, "This formula is used to produce an FTE that is used annually in the Digest of Education Statistics."

FTE Enrollment (All Campuses)

| (All Campaccs) | | | | | | | | |
|----------------|--------------------|-----------------|-----------------------------|--------------------|------------|--------------|--------------|--------------|
| | | Le | evel | | _ | | Status | |
| - | I I a I a mana a I | 0 1 1 | Destaration 1 | T - (- ! | | E 11 T' | FTE of | T. (-! |
| <u>Fall</u> | <u>Undergrad</u> | <u>Graduate</u> | <u>Professiona</u> l | <u>Total</u> | | Full-Time | Part-Time | <u>Total</u> |
| 2013 | 31,206 | 6,949 | 796 | 38,951 | | 32,589 | 6,362 | 38,951 |
| 2014 | 31,166 | 7,102 | 897 | 39,165 | | 32,748 | 6,417 | 39,165 |
| 2015 | 31,593 | 7,341 | 860 | 39,794 | | 33,556 | 6,238 | 39,794 |
| 2016 | 31,771 | 7,779 | 1,315 | 40,865 | | 35,125 | 5,740 | 40,865 |
| 2017 | 32,439 | 8,056 | 1,376 | 41,871 | | 36,140 | 5,731 | 41,871 |
| | | | | | | | | |
| | | | | t Enrollment | | | | |
| | | | (All Ca | mpuses) | | | | |
| | | Le | evel | | _ | | Status | |
| <u>Fall</u> | <u>Undergrad</u> | <u>Graduate</u> | <u>Professional</u> | Total | | Full-Time | Part-Time | <u>Total</u> |
| 2013 | 36,999 | 10,096 | 1,235 | 48,330 | | 32,589 | 15,741 | 48,330 |
| 2014 | 36,929 | 10,270 | 1,379 | 48,578 | | 32,748 | 15,830 | 48,578 |
| 2015 | 37,180 | 10,497 | 1,307 | 48,984 | | 33,556 | 15,428 | 48,984 |
| 2016 | 37,602 | 10,862 | 1,347 | 49,811 | | 35,125 | 14,686 | 49,811 |
| 2017 | 38,124 | 11,225 | 1,435 | 50,784 | | 36,140 | 14,644 | 50,784 |
| | | | Tatal Familia and | (l | ~ | | | |
| | | | Total Enrollment (All Ca | ampuses) | Origir | 1 | | |
| | | | , | | | - | - | - |
| ۸ ۳۵۵ | | | Fa | | -all | Fall | Fall | Fall |
| <u>Area</u> | | | <u>201</u> | | <u>014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> |
| Florida R | esidents | | 43,12 | 42, | 561 | 41,828 | 41,841 | 42,423 |
| Non-Flor | ida Residents | | <u>5,21</u> | <u>0</u> <u>6,</u> | 017 | <u>7,156</u> | <u>7,970</u> | <u>8,361</u> |

48,330

48,578

48,984

49,811

50,784

Total

Student Recruitment. The Office of Student Success coordinates and promotes university-wide efforts to enhance undergraduate and graduate student success. By recruiting and enrolling college-ready students, awarding financial aid and scholarships, and planning for timely degree completion for all students, the Student Success Team strives to create a positive teaching and learning environment designed to

The following table shows historical information regarding degrees awarded to the students at the University.

Degrees Awarded

| | <u>2012-13</u> | <u>2013-14</u> | <u>2014-15</u> | <u>2015-16</u> | <u>2016-17</u> |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| Associate of Arts | 207 | 240 | 267 | 281 | 403 |
| Bachelor | 9,209 | 9,604 | 9,505 | 9,389 | 9,658 |
| Masters | 2,749 | 2,853 | 3,168 | 3,204 | 3,470 |
| Education Specialist | 13 | 2 | 7 | 10 | 17 |
| Doctoral (Research) | 295 | 330 | 321 | 314 | 332 |
| Doctoral (Professional) | <u>153</u> | <u>216</u> | <u>280</u> | <u>390</u> | <u>389</u> |
| Total | <u>12,626</u> | <u>13,245</u> | <u>13,548</u> | <u>13,588</u> | <u>14,269</u> |

Faculty

At the University of South Florida, 2,073 full-time and part-time instructional faculty members were engaged in teaching, research and public service activities in fall 2017. These faculty members were supported by a number of staff and Other Personnel Services ("OPS") employees. Of state-funded instructional faculty positions that were filled, 25.3% held the rank of professor, 26.5% were associate professors, 25.0% were assistant professors, and 23.2% were instructors/lecturers.

Faculty Data (Instructional Only)

| | Total Full-Time | Total Part-Time | All Tenured | Student (FTE) / |
|------|-----------------|-----------------|----------------|-----------------|
| Fall | <u>Faculty</u> | <u>Faculty</u> | <u>Faculty</u> | Faculty Ratio * |
| 2013 | 1,811 | 121 | 840 | 24:1 |
| 2014 | 1,876 | 119 | 832 | 24:1 |
| 2015 | 1,861 | 115 | 834 | 25:1 |
| 2016 | | | | |
| 2016 | | | | |
| | 2016 | | | |

Research

In 2016-17, USF faculty received \$475 million in research contracts and grants. The College of Medicine led the University with \$286 million in contract and grants, which represents 60% of the total. Other University areas with large grant totals include the College of Engineering, \$45 million; College of Public Health, \$26 million; College of Behavioral and Community Sciences, \$24 million; and College of Arts and Sciences, \$22 million.

The largest share of contracts and grants came from federal funding sources with \$198 million of funding (42%). Private partnerships provided \$196 million (41%) and the \$82 million balance represents funding from state and local government (17%). The following table shows research funding over the past five fiscal years.

USF Research Funding

| Fiscal Years Ended June 30, | | | | |
|-----------------------------|-------------|-------------|-------------|-------------|
| 2013 | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> |

Endowments and FundRaising Efforts

The USF Foundation is a 501(c)(3) private, not-for-profit corporation chartered under Florida Statutes to function as the legal conduit for the acceptance, investment

USF Foundation, Inc.